# FORM 10-Q

# SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

# (X) QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

r or the quarterry period en	nded January 1, 1995
	PURSUANT TO SECTION 13 OR 15(d) EXCHANGE ACT OF 1934
For the transition period fro	om to
Commission File No	o. 1-7604
CROWN CRAFT	S, INC.
(Exact name of registrant as	
Georgia	58-0678148
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
incorporation or organization)	(I.R.S. Employer Identification No.)
incorporation or organization)	te 200, Atlanta, Georgia 30328
1600 Riveredge Parkway, Suit (Address of principal exe (404) 644-6400	te 200, Atlanta, Georgia 30328
1600 Riveredge Parkway, Suit (Address of principal exe (404) 644-6400	te 200, Atlanta, Georgia 30328 ccutive offices)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

The number of shares of common Stock, \$1.00 par value, of the Registrant outstanding as of February 3, 1995 was 8,505,481.

FORM 10-Q

CROWN CRAFTS, INC. AND SUBSIDIARIES

PART 1 - FINANCIAL STATEMENTS

CONSOLIDATED BALANCE SHEETS
JANUARY 1, 1995 (UNAUDITED) AND APRIL 3, 1994

<table> <caption></caption></table>			
(dollars in thousands)	January 1, 1995	April 3	3, 1994
<\$>	<c></c>		
ASSETS 			
CURRENT ASSETS			
Cash	\$ 703	\$ 42	25
Accounts receivable, net:			
Due from factor	14,49	8 3,29	22,744
Other	3,332	3,29	93
Inventories	49,205	45 014	5,122
Deferred income taxes	9	14	827
Other current assets	2,15	4	1,745
Total Current Assets	70,8	306	74,156
PROPERTY, PLANT AND EQUIPMENT -	at aget:		
Land, buildings and improvements	at cost.	20 127	23 082
Construction project in progress		1 /107	1 823
Machinery and equipment	4	1, <del>1</del> 27 53 835	45 061
Furniture and fixtures	1,45	56	23,982 1,823 45,061 1,215
		72,081	
Less accumulated depreciation			23,182
Property, Plant and Equipment - net		 57,877	48,899
Froperty, Frant and Equipment - net			40,099
OTHER ASSETS	1	,161	293
TOTAL	\$129,844 ======	4 \$	123,348

  |  |  |See notes to interim consolidated financial statements.

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## FORM 10-Q

# CROWN CRAFTS, INC. AND SUBSIDIARIES

FINANCIAL STATEMENTS (continued)

CONSOLIDATED BALANCE SHEETS
JANUARY 1, 1995 (UNAUDITED) AND APRIL 3, 1994

<TABLE> <CAPTION> January 1, 1995 1994 (dollars in thousands) <C> <C> LIABILITIES AND SHAREHOLDERS' EQUITY CURRENT LIABILITIES: \$ 13,142 \$ 9,860 Notes payable Accounts payable 12,324 13,436 Income taxes payable 1,391 579 Accrued liabilities 4,494 4,708

Current maturities of long-term debt		5,000	5,000
Total Current Liabilities	36,35	51 3	33,583
LONG-TERM DEBT		5,000	10,000
DEFERRED INCOME TAXES		3,778	3,778
OTHER LIABILITIES		637	602
SHAREHOLDERS' EQUITY: Common stock - par value \$1.00 per shared 15,000,000 shares authorized; 8,927,346 8,836,381 shares issued Paid-in capital Retained earnings Less:	and 8,92 32,681	27 31,6	545
431,277 and 420,125 shares of commo stock held in treasury  Total Shareholders' Equity	(6,617	') (6  078 	
TOTAL	\$129,844 ======	\$12:	-

</TABLE>

See notes to interim consolidated financial statements.

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CROWN CRAFTS, INC. AND SUBSIDIARIES

FINANCIAL STATEMENTS (Continued)

CONSOLIDATED STATEMENTS OF EARNINGS JANUARY 1, 1995 AND DECEMBER 26, 1993 (UNAUDITED)

<table> <caption></caption></table>	THREE MONT	UC ENIDED	NIINIE	MONTHS I	ENIDED
(dollars in thousands, except per share data)		Dec. 26,	Jan. 1,		ENDED
<s> NET SALES</s>		> <c> \$ 56,281</c>	_	\$ 137,83	38
COST OF PRODUCTS SOL	D 	45,201	44,524	120,491	109,713
GROSS PROFIT	14,501	11,757	34,869	28,125	5
MARKETING AND ADMINISTRATIVE EXP	PENSES	7,648	6,611	20,197	16,691
EARNINGS FROM OPERA	ΓΙΟΝS	6,853	5,146	14,672	11,434
OTHER INCOME (EXPENS Interest Expense Other - net	SE): (468) 284	` /	(1,423) 365 43	. , ,	

EARNINGS BEFORE INCOME TAXES	6,669	4,763	13,614	10,750	
PROVISIONS FOR INCOME TAXES	2,504	1,747	5,084	3,998	
NET EARNINGS	\$ 4,165 ====================================	\$ 3,01	16 \$ 8,5 == =====	330 \$	6,752
NET EARNINGS PER SHARE	\$ ======	0.49 \$	0.36 \$	1.01	\$ 0.81
AVERAGE SHARES OUTSTANDING =====	8,460,52	8 8,373	,961 8,4 	40,049	8,357,356
DIVIDENDS DECLARED PER SHARE \$ =====	0.03 \$	0.03 \$	0.09 \$	S 0.09	
/TABLE>					

See notes to interim consolidated financial statements.

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# FORM 10-Q

# CROWN CRAFTS, INC. AND SUBSIDIARIES

FINANCIAL STATEMENTS (continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS NINE MONTHS ENDED JANUARY 1, 1995 AND **DECEMBER 26, 1993** (UNAUDITED)

<table> <caption></caption></table>		
(dollars in thousands)	January 1, De	
		1773
<s></s>	<c> &lt;</c>	C>
OPERATING ACTIVITIES:		
Net Earnings	\$ 8,530	\$ 6,752
Adjustments to reconcile net earnings to	net	
cash provided by operating activities:		
Depreciation and amortization	5,30	7 4,001
Deferred income taxes	(87)	226
Gain on disposal of property, plant and e	quipment	(80) (203)
Changes in assets and liabilities:		
Accounts receivable	8,207	(985)
Inventories	(4,083)	(4,132)
Other current assets	(409)	(436)
Other assets	(868)	758
Accounts payable	(1,112)	(515)
Income taxes payable	812	1,489
Accrued liabilities	(214)	1,822
Other liabilities	35	(96)
Net Cash Provided by Operating		
Activities	16,038	8,681

-----

INV	VESTING	ACTIV	VITIES:

Proceeds from sale of property, plant and

 equipment
 1,050
 523

 Capital expenditures
 (15,255)
 (7,094)

Net Cash Used for Investing Activities (14,205) (6,571)

## FINANCING ACTIVITIES:

Payment of long-term debt (5,000) (2,000)
Increase in notes payable 3,282 243
Exercise of stock options 924 496
Cash dividends (761) (753)

Net Cash Used For Financing

Activities (1,555) (2,014)

NET INCREASE IN CASH

(carried forward) \$ 278 \$ 96

</TABLE>

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## FORM 10-Q

# CROWN CRAFTS, INC. AND SUBSIDIARIES

FINANCIAL STATEMENTS (continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS NINE MONTHS ENDED JANUARY 1, 1995 AND DECEMBER 26, 1993 (UNAUDITED)

<TABLE>

<CAPTION>

(dollars in thousands)	January 1, December 26, 1995 1993
<s> NET INCREASE IN CASH (brought forward)</s>	<c> <c></c></c>
CASH, beginning of period	425 444
CASH, end of period	\$ 703 \$ 540 ====================================
Supplemental Cash Flow Information: Income taxes paid	\$ 4,452 \$ 2,386 ====================================
Interest paid net of amounts capitalized	\$ 1,489 \$ 1,147 ====================================

</TABLE>

See notes to interim consolidated financial statements.

## FORM 10-Q

## CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS

- 1. The accompanying interim consolidated financial statements have been prepared in accordance with generally accepted accounting principles applicable to interim financial information and the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and disclosures required by generally accepted accounting principles for complete financial statements. In the opinion of management, such interim consolidated financial statements contain all adjustments necessary to present fairly the Company's financial position as of January 1, 1995 and the results of its operations and its cash flows for the periods ended January 1, 1995 and December 26, 1993. Such adjustments include normal recurring accruals and a pro rata portion of certain estimated annual expenses.
- 2. Interest costs of \$106,000 and \$396,000 were capitalized during the nine month periods ended January 1, 1995 and December 26, 1993, respectively.
- 3. The computation of net earnings per share for the periods ended January 1, 1995 and December 26, 1993 is based on the simple average shares outstanding. Stock options outstanding did not have a dilutive effect during either period.
- 4. Major classes of inventory were as follows (in thousands):

<TABLE> <CAPTION>

	January 1, 1995	April 1994	3,
<s></s>	<c></c>	<c></c>	
Raw Materials	\$27,	963	\$23,321
Work in process	1,6	676	3,421
Finished goods	19,5	566	18,380
	\$49,205	\$45,1	22

</TABLE>

- 5. Operating results of interim periods are not necessarily indicative of results to be expected for the year.
- 6. Certain reclassifications have been made to the December 26, 1993 financial statements to conform to the January 1, 1995 presentation.

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# FORM 10-Q

CROWN CRAFTS, INC. AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### RESULTS OF OPERATIONS

Net sales by major product category were as follows for each of the three month and nine month periods ended January 1, 1995 and December 26, 1993 (in thousands):

<TABLE> <CAPTION> Three Months Ended

	Timee ivic	mins Enaca	1 11110	Wioning End	ca
	January	December	January	Decemb	er
	1, 1995	26, 1993	1, 1995	26, 1993	
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	
Comforters and accessorie	S	\$25,346	\$31,744	\$ 80,356	\$ 83,425
Jacquard-woven cotton pro	oducts	31,451	22,623	68,368	50,473
Other	2,905	1,914	6,636	3,940	
Total net sales	\$59,7	702 \$56,2	281 \$155	,360 \$13	37,838
			= =====		

Nine Months Ended

</TABLE>

#### THREE MONTH PERIOD ENDED JANUARY 1, 1995

Consolidated net sales increased 6.1% in the quarter ended January 1, 1995 as compared to the guarter ended December 26, 1993. The current year guarter included one less week of shipping due to a scheduled week-long holiday shutdown. This shutdown did not occur until the fourth fiscal quarter in the prior year.

Net sales of comforters and accessories declined 20.2% compared to the prior year quarter. In addition to the loss of one full week of shipping, import quota restrictions on hand-made quilts from China and quality problems in fabrics manufactured by the Company's supplier for the popular Royal Sateen luxury brand also had a significant effect on net sales for the current year quarter.

The Company and its Royal Sateen fabric supplier believe the quality problems, which were related to Egyptian cotton supplies, have been remedied. However, as a result of these problems, over the last several months the Company received only sporadic shipments of acceptable material. The Company expects to return to normal customer service levels for these products by April.

The jacquard-woven products category continued its strong growth with a net sales increase of 39.0% over the prior year quarter, primarily due to increased unit sales of cotton throws. This product category includes cotton throws, bedspreads, blankets and rugs.

The Company expects a long-term worldwide trend of increased demand for jacquard-woven cotton products. The manufacturing capacity expansion completed during this fiscal year plus significant production from the Company's strategic partner in Mexico have not been sufficient to meet current demands. To support this growth, the Company recently initiated plans for capital projects that will triple production capacity for matelasse bedspreads and increase cotton throw capacity by over fifty percent. These capital projects include a new weaving plant in Dalton, Georgia and an expansion of the distribution center in Calhoun, Georgia. These projects will be completed during the second quarter of fiscal 1996 at an estimated cost of \$20 million.

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The devaluation of the peso and the resulting impact on the Mexican economy is not expected to have a significant impact on the level of business done with the Company's partner in Mexico. The sale of products which the Company purchases from Mexico has not been affected. The Company is planning growth in this area, but the extent of that growth is unclear at this time. Plans for sales into Mexico are being scaled back. Such sales have not been significant in the past.

Gross margin was 24.3% for the quarter ended January 1, 1995 compared to 20.9% for the quarter ended December 26, 1993. This improvement was due in part to the automated warehouses in Roxboro, North Carolina and Calhoun, Georgia operating at full efficiency throughout the quarter. Also, gross margin in the prior year quarter was negatively impacted by higher costs incurred due to the unanticipated need to air freight certain Chinese hand-made quilt styles to meet strong customer demand and inventory write-downs on slow moving styles.

Marketing and administrative expenses increased \$1,037,000 or 15.7% in the current year quarter. The increase was primarily attributable to increased staffing and occupancy costs to support the overall growth in the Company's business.

The effective income tax rate increased to 37.5% in the current year quarter compared to 36.7% in the prior year quarter due to anticipated higher effective income tax rates.

## NINE MONTH PERIOD ENDED JANUARY 1, 1995

Consolidated net sales increased 12.7% for the nine months ended January 1, 1995 as compared to the corresponding prior year period.

Net sales of comforters and accessories declined 3.7% for the current year nine month period due to the decline which occurred in the third fiscal quarter as explained under "RESULTS OF OPERATIONS" for the three month period ended January 1, 1995. Net sales of jacquard-woven cotton products increased 35.5% for the current year nine month period primarily due to increased unit sales of cotton throws.

Gross margin improved to 22.4% for the nine month period ended January 1, 1995 as compared to 20.4% for the nine month period ended December 26, 1993. The increase was the result of improved product mix, the operating efficiencies achieved at the Company's automated warehouses in Roxboro and Calhoun and the costs incurred in the prior year third fiscal quarter in connection with Chinese hand-made quilts and the inventory write-downs on slow moving styles.

Marketing and administrative expenses increased by \$3,506,000 or 21.0% during the nine month period ended January 1, 1995 as compared to the corresponding prior year period. The increase was primarily attributable to increased staffing and occupancy costs to support the overall growth in the Company's business. Increased advertising expenses for product promotion and increased factoring fees due to the higher sales volume also contributed to the increase.

Excluding the effect of capitalized interest, interest expense increased by .9% in the first nine months of the current year. Capitalized interest was \$106,000 and \$396,000 during the nine month periods ended January 1, 1995 and December 26, 1293, respectively.

#### FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

The Company's financial position remains strong. Shareholders' equity increased to \$84.1 million at January 1, 1995 from \$75.4 million at April 3, 1994. Working capital decreased to

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\$34.5 million at January 1, 1995 from \$40.6 million at April 3, 1994 as the Company utilized funds of \$15.3 million for capital expenditures, primarily in connection with the construction of the Calhoun Distribution Center and the purchase of additional weaving equipment for existing Georgia locations. These projects were completed during the first quarter of the fiscal year. The Company also repaid \$5.0 million of long-term debt. The ratio of debt to equity was 0.3:1 at both January 1, 1995 and April 3, 1994.

The Company maintains lines of credit with two banks aggregating \$30.0 million which are used as needed. Total borrowings outstanding under these lines at January 1, 1995 were \$13.1 million.

To fund the capacity expansion for the jacquard-woven product line as explained under "RESULTS OF OPERATIONS" for the three month period ended January 1, 1995, the Company will use cash generated from operations, borrowings under the credit lines described above and is also considering the use of additional long-term debt financing.

## FORM 10-Q

## CROWN CRAFTS, INC. AND SUBSIDIARIES

## PART II - OTHER INFORMATION

Item 1 - Legal Proceedings

None

Item 2 - Changes in Securities

None

Item 3 - Defaults Upon Senior Securities

None

Item 4 - Submission of Matters to Vote of Security Holders

None

Item 5 - Other Information

None

Item 6 - Exhibits and Reports on Form 8-K

27 Financial Data Schedule (for SEC use only)

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FORM 10-Q

CROWN CRAFTS, INC. AND SUBSIDIARIES

JANUARY 1, 1995

**SIGNATURES** 

Pursuant to the requirements of the securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CROWN CRAFTS, INC.

Date: February 14, 1995

/s/ Robert E. Schnelle

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ROBERT E. SCHNELLE

Treasurer

(Chief Accounting Officer)

# INDEX TO EXHIBITS

-----

Exhibit Number

Description

27

Financial Data Schedule (for SEC use only)

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<TABLE> <S> <C>
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<ARTICLE> 5

<LEGEND>

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FORM THE FINANCIAL STATEMENTS OF CROWN CRAFTS FOR THE NINE MONTHS ENDED JANUARY 1, 1995, AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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